Project Summary

Integration was the lead agency of a Consortium including Tecnitas (F) and NEI (NL). The task was to monitor the cooperation portfolio of the European Commission with the partner states in Central Asia, the Caucasus and Mongolia. The main sectors to be monitored were:

- Agriculture and food distribution
- Transport and telecommunication
- Development of human resources
- Privatisation, SMEs
- Finance
- Energy
- Environment

The consortium maintained monitoring offices in all countries of the region (except Tajikistan), with two regional offices covering the following countries: Central Asia: Mongolia, Kazakhstan, Kirgizstan, Uzbekistan, Turkmenistan; Caucasus Region: Georgia, Armenia and Azerbaijan. The project portfolio encompassed 220 projects financed by the EU, which amounted to approximately 400 monitoring visits and reports carried out/produced under the contract. The monitoring reports provided timely information to programme and project management staff at the European Commission for use in the decision-making process based on a standardized format, developed by Integration. The reports indicated to which degree a given project had achieved its stated objectives and results, or would have probably been able to achieve them. Monitoring was therefore, a constructive management tool that served as an ‘early warning system’ to allow adjustments while ensuring that a project remained on course to achieve its anticipated objectives.

Caucasus, Central Asia, Mongolia

Monitoring of Tacis Projects

Client

European Commission / EC

Duration

1997 - 2000

Personnel

- 1 Project director
- 2 reg. Team-leader
- 18 EU + 22 local monitors

Services Provided

- IT and Office Technology
- Management Information Systems
- Project Management/Administration and Monitoring and Evaluation
- Special Personnel Recruitment
- Training and Transfer of Technology
- Development of Training Manuals on PCM and Logframe
- Development of Guidelines and Profiles for a ‘Self-Monitoring System’
- Complex organizational and logistical management