Project Summary

Project Background
The SAR project supports the Republic of Yemen in its administrative reform programme with a budget of 6 mio € over a period of 3 years, starting September 2004. It aims to improve the government’s service delivery capacity in the field of public health, social welfare and air safety to enhance the quality of life, achieve sustainable development and meet the goals set by the national development strategy. Within the context of the Government’s Civil Service reform, the project’s specific objective is to restructure the organisation and the management system (including human resources, information system and financial base) of the Ministries of Public Health and Population (MPHP, Labour and Social Affairs (MLSA) and the Civil Aviation and Meteorology authority (CAMA).

Evaluation Objectives
The specific objective of the mid-term evaluation was to learn lessons for improving the performance of the Project. The lessons learned were of use primarily to Project Managers and their Heads of Section within the EC Delegation.

Evaluation Activities
The evaluation focused on the achievements in supporting the Government of Yemen to meet its reform objectives. This required a.o. the following activities:
- participatory rapid appraisal
- problem analysis to identify the causes of implementation delays
- organisation analysis of the SAR project
- assessment of effectiveness and efficiency in the use of project resources
- evaluation of project performance vs. ToR, especially relevance, efficiency, effectiveness, impact and sustainability
- Drafting of the evaluation report; presentation after discussion with stakeholders

Implementation Features
The SAR project is implemented by Focal Teams under the management of a Project Implementation Unit and extends over a wide array of interventions. Consequently, the evaluation extended over 5 intervention areas: Management, Human Resources, Training, Computerization and Awareness creation.

Services Provided
- Participatory rapid appraisal
- Problem analysis; root cause analysis
- Project institution assessment
- Evaluation according to EC criteria
- Consultation with stakeholders and drafting of evaluation report

Yemen

Mid-Term Evaluation of SAR Project (Support for Administrative Reform)

Client
European Commission / EC

Duration
18.02.2006 – 30.04.2006

Personnel
Team of international STE (2 PM)
- Evaluation specialist
- Public administration specialist

INTEGRATION